Dear Colleagues,

For more than three months, I have tried in this space to communicate the ongoing reshaping of our institutions to effectively support our communities in weathering the COVID-19 pandemic. For the last few weeks, I have harbored a sense of hope that we have survived the worst, and that the strength of our institutional community would enable us to continue the work of caring for our patients during the marathon that is COVID-19.

But the disproportionate impact of COVID-19 on communities of color has once again highlighted that systemic and institutional racism, an enduring scourge of American progress, remains as an affliction slicing through the bonds that hold our communities together. At a time when empathy, humanity, and communal responsibility are critical to minimize the damage of the pandemic, the events in Minneapolis, New York, Dallas, South Georgia, and a depressingly large number of other places make it starkly evident that black Americans’ humanity is being robbed at a tragically accelerating rate.

The unequal burden our communities of color have borne during the pandemic is clear - mortality rates for these communities, and especially our black brothers and sisters, exceed any other racial or ethnic group. We have had members of our staff tragically lose multiple generations of their families as a result of COVID-19. This devastation is due to longstanding racism that impedes equal access to education, opportunity, socioeconomic mobility, and healthcare. The systematic murder of black men and women over the past several months has only sharpened our focus to the point that we must consciously and emphatically say - no more. I believe in the strongest terms that we cannot tolerate this ongoing inequity, and that we support these peaceful protests.

Our organizations’ missions include service to our communities, from a single zip code to the globe. We cannot and will not be successful unless we live our values and
consciously break down the systematic racism that puts our brothers and sisters of color at increased risk of ill health, lost opportunity, and death. We are all diminished if we do not acknowledge the unjust burdens being borne by the minority members of our institutional family, and work as allies to fight this injustice.

As an institution, we will redouble our efforts to support our communities in every way we can - not just through the provision of healthcare. Internally, we must continue to speak honestly about explicit and implicit bias, racism, and injustice, and work productively to ensure we enhance the health of our communities in an equal, just, and empathetic fashion.

With thanks and in solidarity,

Thomas Balcezak, MD
Chief Clinical Officer
Yale New Haven Health

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**New Updates for June 1**

**Updated ICU intubated adult prone positioning guidelines**
Updates have been made to the YNHHS Adult Prone Positioning in the Intubated ICU Patient guidelines. Changes include addition of 12-lead placement for EKGs, clarification on 5-lead placement for bedside telemetry monitoring, the addition of CPR compression location and defibrillator pad placement among others. Please see the attached guidelines.

**Updated non-intubation adult prone positioning guidelines**
The system ICU adult non-intubated prone positioning guidelines have been updated. Changes include recommendations for patients to self-prone. Please see the attached document.

**MyChart questionnaires**
Starting June 1, 2020, patients who are active on My Chart will be able to answer COVID screening and some clinical history questions in addition to eCheck-in. As part of Ambulatory COVID recovery plan, this will allow practices to safely increase face to face visits while maintaining social distancing, and limit time spent in the waiting room.

**YNHHS COVID-19 Virtual Town Hall: June 2, 1 – 1:45pm**
Please join us, **Tuesday, June 2nd** at **1:00 to 1:45pm**, online or via phone for a YNHHS COVID-19 Virtual Town Hall. We will provide a live update on our health system's response to the coronavirus pandemic for Yale New Haven Health Employees and Medical Staff. Please send your questions in advance via email to
Write YNHHS Town Hall in the email subject field. You can also post questions through live Zoom.

Panelists:
- Marna Borgstrom, Chief Executive Officer, Yale New Haven Health
- Thomas Balcezak, MD, Chief Clinical Officer, Yale New Haven Health
- Kevin Myatt, Chief Human Resources Officer, Yale New Haven Health

Zoom URL:
https://ynhh.zoom.us/j/91860959813?pwd=ZHJJSVNIrDZU1FtK3JGeGQXNrdz09

Operational Snapshot (Source: JDAT)
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<th>GH</th>
<th>L&amp;M</th>
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<td>46</td>
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**YNHHS COVID TESTING**

- **YNHH**: 5,131 positive tests, 29,814 total tests
- **BH**: 2,711 positive tests, 10,445 total tests
- **GH**: 1,623 positive tests, 6,605 total tests
- **L&M**: 350 positive tests, 3,612 total tests
- **NEMS**: 617 positive tests, 2,206 total tests
- **WH**: 52 positive tests, 1,028 total tests
- **YH**: 9 positive tests, 71 total tests

Legend:
- COVID Positive
- COVID Tests
 Yesterday Since March 14

COVID-19 patients have been **discharged** back to their lives after being treated by our **healthcare heroes**.

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<tr>
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<td>4 (7)</td>
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<td>1 (3)</td>
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<td>54 (63)</td>
<td>10 (10)</td>
<td>6 (8)</td>
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<td>6 (9)</td>
<td>2 (2)</td>
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**Current Totals**

- COVID+ Inpatients: 187
- COVID+ Inpatient in ED: 0
- COVID+ Floor: 130
- COVID+ ICU: 57
- COVID+ On Vent: 38
- COVID+ Admissions (Today): 1
- COVID+ Discharges (Today): 1
- COVID+ Mortality (Today): 1

6/1/2020 9:00am
Personal Protective Equipment (PPE)

YNHHS/YM PPE Policy
- The ambulatory and inpatient policy and related FAQ are available on the Clinical Resources site at: https://www.ynhhs.org/patient-care/covid-19/for-employees.aspx

PPE reuse and collection
- Please do not wear makeup such as foundation or lipstick as they soil the facemasks and respirators making them ineligible for reprocessing. Makeup is the #1 cause of being unable to reprocess.
- PPE reuse policy and other information can be found on the Clinical Resources page at: https://www.ynhhs.org/patient-care/covid-19/for-employees.aspx

Clinical Care/Operations

Infection prevention contact email
Please utilize the below email address for your inquiries about COVID-19 - they will be triaged with a goal of replying within 48 hours, please indicate in the subject if urgent. Please do not use this email for patient consults that are urgent in nature.

COVID_InfectionPrevention@ynhh.org

Resources:
Attachments to this message can also be found [here](#).

Previous All Staff updates are archived and can be accessed [here](#).